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12	United States District Court	
13	Western District of Washington	
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15	KATHERINE MOUSSOURIS, HOLLY MUENCHOW, and DANA PIERMARINI	Case No. 15-cv-1483 (JLR)
16	on behalf of herself and a class of those similarly situated,	DECLARATION OF HEIDI BOEH
17	Plaintiff,	
18	V.	
19	MICROSOFT CORPORATION,	
20	Defendant.	
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22		
23	I, Heidi Boeh, declare as follows:	
24	1. I am a woman residing in Seattle, Washington.	
25	2. I have personal knowledge of the facts set forth in this Declaration, and	
26	could and would testify competently under oath if called as a witness. I understand that a class	
27	action lawsuit alleging employment discrimination has been filed against Microsoft Corporation	
28		<b>.</b>
		DECLARATION OF HEIDI BOEH CASE NO. 15-CV-1483 (JLR)

("Microsoft"), and that this Declaration may be used by the plaintiffs in connection with this case.

I was employed in the Redmond, Washington office of Microsoft from
 approximately 1999 to 2006 and 2010 to 2014. In January 2010, I was hired as a Senior Program
 Manager, Level 62. I became a Senior Content Project Manager, Level 62, in September 2010.
 In September 2011, I was promoted to Level 63. After leaving the company in 2014, I returned to
 Microsoft's Seattle, Washington office in 2016, where I am currently employed in a role outside
 Engineering.

- 8 4. I have been provided with a copy of the Second Amended Complaint and
  9 am familiar with the allegations it sets forth in the class action against Microsoft. I believe that
  10 my own experiences at Microsoft are similar to those described in the Complaint.
- 5. 11 I believe that Microsoft discriminated against me during my time in 12 Engineering by denying me a promotion that I should have been granted. Specifically, in 13 approximately 2010, I had recently returned from maternity leave. I believe I should have 14 received a promotion in that year's review cycle because my performance warranted one. 15 However, my manager, Stuart Macrae, told me he understood that I would want to "time" my 16 children to be close in age, so he did not want to "waste" a promotion on me in case I became 17 pregnant again. As a result of this discrimination, Microsoft denied me a promotion that it 18 provided to similarly-situated men.
- 19 6. I believe that Microsoft also discriminated against me in the way it 20 compensated me. By keeping me at a level below the one for which I was qualified in 2010, I 21 was denied a higher salary and the corresponding opportunity to move up faster. A compensation 22 issue has arisen again in my position outside Engineering. Although I have received excellent 23 performance evaluations and am a member of the "Leadership Team" (LT) for my Group in the 24 Supply Chain and Operations Management profession, I have been held at a level 62 while I 25 believe my male peers are above my current Level. Additionally, I believe this is a systemic 26 problem at Microsoft, because I was recently tasked with hiring two full-time employees for the 27 same role. The candidates I chose to hire were a man and a more experienced woman. Recruiting 28 initially suggested offering the man higher stock award than the woman even though the man had

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less experience than her.

2	7. I believe that Microsoft maintains a culture that is uncomfortable and	
3	unfriendly toward women and that complaining to HR about it only subjects the complainant to	
4	more pain. For example, in or around 2002, I was sexually harassed by a male co-worker. I	
5	sought advice from the Human Resources Department regarding the situation, but HR failed to	
6	properly address the harassment while increasing the pain and stress of my situation.	
7	8. I believe that making complaints about pay and promotion bias to	
8	Microsoft's Human Resources Department will not make any difference. I complained to HR in	
9	2010 about my manager's failure to promote me due to his belief that I would become pregnant	
10	again. HR failed to respond to my request for a meeting or follow up with me in a timely manner.	
11	I also recently complained to HR about the gender disparity in initial compensation offers I	
12	noticed between the two people I hired around July 2017. To date, I have not received a response	
13	from HR.	
14		
15	I declare under penalty of perjury under the laws of the United States that the foregoing is	
16	true and correct to the best of my knowledge.	
17	Executed this 27 <sup>th</sup> day of October, 2017, in Seattle, Washington.	
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25	Heidi <b>Boeh</b>	
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	- 2 - DECLARATION OF HEIDI BOEH 1379021.1 CASE NO. 15-CV-1483 (JLR)	